

## FACTS &amp; FIGURES

## A care-ful analysis

The Dartmouth College Health Service is open not only to undergraduates, but also to all graduate students *and* their dependents. It is housed in a homey brick building known as Dick's House, named in memory of Dick Hall, a DC 1927, who died of polio during his sophomore year.



14,693

Outpatient visits in 2006-07 to the infirmary

592

Inpatient admissions in 2006-07 to the infirmary

10

Number of inpatient beds in the infirmary

1,094

After-hours walk-in visits in 2006-07

1,430

After-hours phone calls and e-mails in 2006-07

5,457

Immunizations administered in 2006-07

17,741

Prescriptions filled in 2006-07

1,043

X-rays performed in 2006-07

2005

Year Dartmouth was highlighted in the *New York Times* as one of a very small (and declining) number of college infirmaries that still offer 24-hour and inpatient services

SOURCES: DARTMOUTH COLLEGE; NEW YORK TIMES (MARCH 16, 2005)

## The Big Green can now lay claim to a Dean Green

From research scientist to department chair to dean of Dartmouth Medical School: William Green, Ph.D., chair of microbiology and immunology at DMS since 2002, was tapped in January as dean of the Medical School. He succeeds Stephen Spielberg, M.D., Ph.D., who stepped down to focus on international health initiatives and his research on children's therapeutic advances. Spielberg, who was DMS's dean for four years, has been appointed by the non-profit Institute for Pediatric Innovation, Inc., to lead a program focused on tailoring existing pharmaceutical products to meet children's needs.

**Right:** Green decided to take on the deanship because "it just felt like the right thing to do," he says. "Having been a department chair for five and a half years gave me some preparation."

Building on that foundation, he's begun meeting with key DMS, DHMC, VA, and Dartmouth College officials and is quickly learning to navigate a complex matrix—the intersection of the Medical School, Medical Center, and College.

He's poised to capitalize on DMS's "unique strengths"—which he considers to include being a "right-sized" institution, where researchers and physicians can easily collaborate with each other to "go from basic science laboratory discoveries through translational research to clinical

trials." He also counts among the institution's strengths the Dartmouth Institute for Health Policy and Clinical Practice—formerly the Center for the Evaluative Clinical Sciences—and its research on medical outcomes, resource allocation, and health-care decision-making.

**Size:** "I think we have a lot of ... unrecognized classic strengths, despite our size," Green says. "We need to get the message out [that] this place up in the north woods really competes head-to-head with all the big places that many of us have trained at."

Green trained at some pretty big places himself. After graduating from the University of Michigan, he earned his Ph.D. at Case Western Reserve and did postdoctoral work at Johns Hopkins and then the Fred Hutchinson Cancer Research Center and University of Washington in Seattle. He joined the faculty at Fred Hutchinson in 1979 and moved to Dartmouth in 1983.

**Immune:** He was the director of DMS's Immunology Program from 1992 to 2002 and then took over as chair of the Department of Microbiology and Immunology. While he's dean, he plans to continue his research—looking at immune responses to retroviral diseases, including leukemia and immunodeficiency, and developing new approaches for a better smallpox vaccine.

In fact, Green is one of only four medical school deans—out of 129 in the U.S.—who are not M.D.'s., according to the Association of American Medical Colleges. Two of the other three also have Ph.D.'s—those at the Uni-